Scott McNealy Keynote – Sun Network Berlin Speaker Card Notes

The Network Computer: This Year's Model Wednesday, December 3, 2003 - 10:10am - 10:50am

40 minute speech – SAP cameo - JDS demo – RFID Stunt

Entrance: --

Video plays of "Scott" in Smart Car driving streets of Berlin Scott rolls onto stage in Smart Car, exits car, launches directly into speech

I'M HERE TO TELL YOU ABOUT THE NC, 1 of 1

(SLIDE ONE)

- · Focused on NC for 20 years
- NC is more than components is a system designed for a job (SLIDE TWO)
- Industry alternatives buy parts & assemble Outsource parts & DC to IBM and battalion of service people will bill you --> Get a Ncand save! --> Take a taxi
- Smart car is a system designed for a specific customer requirement -European urban driving, short distances, limited parking, expensive fuel
- · Will show you how we solve complex network computing problems
- How by looking at your computer plant as a NC you can save millions dramatically increase security – accelerate connections

BUT FIRST ... WELCOME

- Welcome to SunNetwork Berlin & NC03Q4 Great to be here
- Sold Out! 7,000 attendees 600+ developers 200+ partners
- Sun strengths \$1.8m R&D

(SLIDE THREE)

- SNE big investment Over a third of Sun's WW rev from EMEA
- · 9000 staff StarOffice created here
- · Dynamic market Growth markets: Spain, Portugal, Germany
- · Sun is strong

- #1 UNIX Slides
- Grew revenue twice as fast as competitors for volume servers (sub \$25,000) sequentially quarter-to-quarter
- Double-digit growth in unit shipments, key categories of the volume server segment: all operating systems, UNIX and UNIX+Linux.
- 2-way rack-optimized server market grew unit shipment faster than any other major vendor, on a quarter-to-quarter basis. Shows the phenomenal market acceptance of our x86 Sun Fire V60/V65x & V210/V240 servers.
- 4-way rack-optimized server grew unit & revenue faster than any other major vendor V480 & V440 server strength.

STRATEGIES PAYING OFF FOR SUN AND OUR CUSTOMERS (SLIDE FIVE)

- 80% of the worldwide Internet traffic runs on Sun
- Sun supports 100% of global manufacturers on the Fortune 500
- 4 of the 5 biggest healthcare insurers run on Sun
- 80% of world's largest airlines run on Sun
- 70% of NASDAQ traffic is on Sun
- 150M+ Java handsets and 550 M Java enabled desktop PCs
- Big portals like AirFrance CNN.com, MLB.com, NHL.com run on Sun

CLEAR VISION – EVERYTHING & EVERYBODY CONNECTED (SLIDE SIX)

- Connections in Europe accelerating .. Wireless Internet users in Europe will have grown from just 9 million in 2000, to nearly 200 million by 2005 (Strategis 2002 data)
- 36 percent of Internet users will employ wireless handset devices for access and 59 percent are expected to use non-PC devices
- Mobile content revenues will exceed \$12.6 billion by 2005 (McKinsey)
- E-mail has long passed regular mail in terms of volume Netvalue (UK) In UK handled 550 million emails VS. 258 million letters handled by Royal Mail
- Ring tone sales have already reached \$1.5 billion in Europe (CNET, Strand Consulting)
- Trends will drive massive cost & complexity security issues scale issues ... Need for new strategies ...

FIRST STRATEGY – SLASH COST & COMPLEXITY, 1 of 8

(SLIDE SEVEN)

NC03Q4 – Predictable & Simple

(SLIDE EIGHT)

- 15- 25% Data center utilization poor SOLVE THROUGH N1
- CPU usage is hovering around 6 to 20%
- Systems managed per Sys Admin 15-30 servers max
- Network ports per Network Admin 50-100 ports
- Service availability 99.9 that leaves 525 minutes a year without service that's nearly an entire work day missing every year

REDUCE ACQUISITION COSTS – INCREASE PERFORMANCE, 2 of 8

- Leveraging industry economics Intel, AMD, Sun Extreme performance at Compelling prices –
- 100% committed to Sparc. Greg P is going to take you through next wave of Sparc innovations tomorrow – CMT (SLIDE)
- 22 new x86 hardware, blades products more on the way AMD Opteron announcement two weeks ago – AMD building Opteron plant here
- · Full Linux support for Oracle, deals with Red Hat and SuSE
- Doubled down on Solaris x86 HP not making commitments abandoning OS
- Announcing today performance improvements extended instruction sets and higher bandwidth interconnects – 20 to 40% better networking perf than earlier versions

REDUCE C&C THROUGH CONSOLIDATION, 3 of 8

- Announcing today: Infineon consolidated all Supply Chain Management (SCM) and Data Warehouse solutions to two SunFire 15ks running Solaris
- Increased performance by a factor of four, while reducing costs by the same factor - reducing monthly costs by EURO 30,000.
- Sun doing same global consolidation of Oracle see Max Rayner's session TS1239 – see how we reduced
 - 110 application instances to 3
 - 165 servers to 40
 - · Removed 5.5m lines of code

REDUCE C&C THROUGH IFORCE, 4 of 8

(SLIDE NINE)

- · Mercedes Benz innovations aren't just in the piston ring or chassis
- DOZEN PLUS IFORCE CENTERS IN EUROPE
- · Paris, London, Frankfurt, Madrid ... 75 Worldwide

(SLIDE TEN)

- 20,000 iForce partners, a couple of hundred of them represented here at SunNetwork
- 85 leading application partners have built hundreds of customer Proof of Concepts w/ Sun
- Reduce risk --> Speed time to deployment --> Test before you invest
- Next step is Reference Architectures

REDUCE C&C THROUGH REF ARCHITECTURES, 5 of 8

(SLIDE 11)

- · RAs take the guesswork out of architecting IT infrastructures
- Proven streamlined design, proven methodologies
- SunTone compliant
- Designed, Integrated and Tested by Sun and iForce Partners
- · 30 RAs already in place announcing 5 more today
- Deployed through Customer Ready Systems group
- CRS, armed with Bill of Materials from POC, and RA, produces fully configured systems to customer specs, w/ middleware and customer apps installed, reduces deployment from weeks to hours

ANNOUNCING NEW REFERENCE ARCHITECTURES, 6 of 8

(SLIDE 12)

- Web Application Firewall Iron-clad application security NO unauthorized access
- Supply Chain Management Create adaptive, real-time trading networks
- Secure Web Server Speeds the implementation of secure web services
- Enhanced Communications Services Enables telcos to integrate voice, web, email, wireless and data services through a single Graphical User Interface.
- Sun Migration Reference Architecture for Tru64 Eases customer migration from abandoned AlphaServer Tru64

TWO INFRASTRUCTURE SOLUTION YOU SHOULD LOOK AT, 7 of 8

Build on Reference Architectures --> Complete solutions, include Sun Services component to further simplify deployment

Sun Infrastructure Solution for Tru64 Migration

- 50 customers already migrated to Sun without migrating risk
- Sun Partners embracing sic new partners in past month Datamatics, EvolveWare, IrisLogic, Transoft, Treklogic
- · Cost neutral
- City of Oakland \$115k annual savings 30% TCO reduction %50 faster payroll processing
- Another DaimlerChrysler and the Sun Infinite Mailbox Infrastructure Solution...
 - 65,000 employees extreme user growth negatively impacts performance of mailservers

DEMO – DAIMLER-CHRYSLER INFINITE MAILBOX, 8 of 8

(SLIDE 13)

- Poor CPU and memory resource utilization led to increasing cost and complexity - and poor ROI. Backup processes taking longer.
- Answer: Sun Infinite Mailbox Infrastructure Solution
 - --> Only vendor to show a successful proof of concept within 4 weeks!
 - --> Only vendor to fulfill all requirements
 - --> System manages 170,000 e-mail accounts across 15 countries
- Users are assigned "soft quotas" for size of mailbox. When reached, older email automatically and transparently archived.
 - access archived e-mail transparently -- in other words: an infinitely scalable mailbox that manages itself
 - -- > lower TCO through better CPU usage and more efficient use of storage
 - --> reduced daily volume of data to be backed up, by an order of magnitude, increased overall system performance.

WORKING WITH PARTNERS HERE AND AROUND THE WORLD, 1 of 2

(SLIDE 14)

- Partnered for over a decade
- · Some of the largest, most demanding SAP deployments are on Sun
 - · Largest SAP R/3 deployment in production W.W. Grainger
 - One of the largest mySAP deployments by Aramco, 20,000 users
 - · Sun and SAP delivered 25% lower TCO than competitors at Owens Corning
 - Lufthansa, SAP's first production customer for Enterprise Portal 6.0 runs on Sun
- SAP R/3 ported to Sun in 1993, 1st joint customer, Airport Munich, mid-1994
 - · SAP's NetWeaver runs on Sun relies heavily on Java
 - 1998 intro'd Java-based installer for SAP components
 - · 2001 SAP Enterprise Portal ships, based on J2EE

Welcome Shai Agassi - member - exec board, SAP

SHAI AGASSI CAMEO, 2 of 2

- · Importance of Java to SAP?
 - · How is Java used in NetWeaver?
- Announcing support for N1 & JES today.
 - Sun and SAP cooperating in unique Java Technology Center to drive deployment of Java technology into SAP
- Sun and SAP "Customer Excellence Program" promotes the partnership with complimentary technical services, education and other value-added components to lower TCO
- New Sun AMD Opteron based server technology already certified with SAP for 32-bit Linux environment
- · Thanks Shai ... Together delivering choice, innovation & value

SECOND STRATEGY – ACCELERATE DEPLOYMENT OF SERVICES, 1 of 4

(SLIDE

15)

Java vs .Net – Java won!

(SLIDE 16)

- 3 million Java developers today, and we are aiming for 10 million
- Just in today Evans Data Survey Java beats MSFT in five out of six categories important to developers... Owens & Minor, a medical supply co. feature in the report – track 3 million messages a day on status of orders – app written entirely in Java...
- Java has captured almost three quarters of all developers (IDC 2002)
- J2EE app servers comprise about 60% of the market. (IDC data)
- Java development platform was voted most effective over .Net by 78/22%.
 (Computerworld 2001).

JAVA MAKES IT ALL HAPPEN SMOOTHLY, 2 of 4

- Java is everywhere and in everything (J2 EE, J2ME, J2SE, Card)
- In one month, Electronic Arts' web sites clocked over 8.2 billion minutes of online gaming - most of it on Java, w/ 17.6 million visitors
- 37 million + downloads of the Java runtime environment. (Sun data).
- 550 M desktops running Java --> Virtually all new PCs ship with Java Run Time
- 150 million Java wireless phones deployed --> 250 million more in next six month --> 750 wireless Java enabled by 2010

Leads into third strategy --> Mobility with Security

- Serious NC software made simple: JES = 6 Software systems vs. 220+ individual products
 - \$100 per employee per year
 - One system with all of our infrastructure services like portal, app server, etc.
 - · Single installer, common UI, predictable release train
 - Save up to 47% on software lifecycle management
- JES communications and collaboration offer 2 to 1 cost advantage over MS exchange & Lotus Notes (Radicati Group)
- Includes #1 Java application server technology in the world Over 3.75M copies of J2EE SDK downloaded to date. (ref: java.sun.com)
- Price book on business card

ACCELERATE SERVICE DEPLOYMENT WITH JES, 4 of 4

- Infinite RTU Infinite Software
 - Worldbook est 50 to 70% savings with JES over processor based pricing -Paying only for their employees, not for millions of users - No penalty for business success.
- Announcing Netvision Israel's largest Internet service provider first in Israel to implement JES
 - · 700 employees
 - 40,000 subscribers
- Announcing Athens Airport single sign-on through air-port server Advocate Healthcare cutting costs with JES
 - · Hundreds more companies evaluating

THIRD STRATEGY - UNLEASH MOBILITY WITH SECURITY, 1 of 7

(SLIDE 18)

- Takes more than a Centrino chip ... SunRay Mark will show you this morning
 --> Trusted Solaris --> Secure, encrypted Java Card
- 300m Java Cards Deployed Belgium Government national identity system
 - Everyone over 12 gets a Java Card for their national ID card
 - 10 million Belgians will have these cards Largest single implementation of Java Card to date
 - · Unified identity for all needs
- Make secure business connections with JES Identity/ Directory servers
 - Open standards Liberty 2.0 specs for authentication and role based access controls
 - Meet your regulatory duties under the member states' European Data Protection implementations plus your privacy promises and, most important of all, your customers' privacy expectations.

THIRD STRATEGY - UNLEASH MOBILITY WITH SECURITY, 2 of 7

- With JES and Liberty you can partner with others without compromising personal data
 - --> decreases interface complexity & time to service
 - --> increases security
- · Reduces password control cost & complexity
 - --> cost for a query to a customer service org. to change a password may be as high as \$100 US per transaction
 - --> reduced to as low as .10 US with a secure automated system.

THIRD STRATEGY – UNLEASH MOBILITY WITH SECURITY, 3 of 7

- Announcing today Sun will consolidate National Grid Transco's existing SAP environment to a centralized IT architecture and create a mobile asset repository system – one of largest wireless mobile workforce projects in the the world.
 - · Integration of live data with back-office systems
 - NGT's mobile workforce will direct access to central IT systems including SunFire 15ks
 - · Faster and more accurate asset data collection

MOBILITY W/STAROFFICE, 4 of (SLIDE 19)

- · StarOffice 7 getting rave reviews from eWeek and others
- 30M+ downloads can't be wrong!
 - · 36% of downloads European languages
 - 17 European OEMs for SO
- #1 on Amazon.com
- Buy StarOffice 7 from any of these retailers or distributors ... here are those I can pronounce (SLIDE)
 - Amazon.com anywhere in Europe
 - 6000 WH Smiths stores PC World The Computer Superstore and TechnoMatic in the UK
 - Media Markt Fric and Libro in Austria
 - · ABC Soft in Belgium and Kenfil Distribution in Holland
 - Tech Data Computer City Siba and Dustin in Sweden
 - Fnac Auchan PC City Camif Leclerc and Virgin in France
 - Dussmann-Berlin Karstadt Media Markt VUB Saturn in Germany
 - · Investronica in Spain and Pearson Education in Switzerland
 - And, Alias CDC Point and IT-Way in Italy

MOBILITY W/STAROFFICE, 5 of 7

- Today announcing Jessops UK's largest independent photographic retailer.
- Sun to provide the technology infrastructure for their integrated Point Of Sale (POS) enterprise management system for 3000 employees across 30 stores
- · Largest implementation of StarOffice in the UK retail sector
- And first UK deployment of a hosted Sun Enterprise Learning Platform (ELP)
- Contributing to more than \$2 million in savings

ALSO, NEW OPENOFFICE.ORG INITATIVE, 6 of 7

- OpenOffice.org largest open source projects in history 30 million downloads to date (Star + Open)
- Announcing today: New affordable 24x7 global software support services for OpenOffice.org
 - Flexible, multi-tiered Sun Software Support Services from experienced and highly skilled engineers
 - Escalation access to the engineers who actively contribute to the OpenOffice.org community project
 - · Available for Solaris (SPARC Platform Edition), Linux and Windows
- GOVT Israel all over OO Employment Service installed on 580 workstations this week – Hebrew version

- · I'd like to bring up Anil Gadre ...
- #1 Linux Desktop
- Huge deal w/ China Standard Software Co ... standard desktop environment for Chinese government
- 500,000 to 1 million licenses by the end of next year more than 200 million over life of deal
- Entire countries opting out of MSFT Tired of \$400 desktop licenses treadmill
- EDS announcing today at Sun Network Europe they'll provide installation
 & support services for JDS for our joint customers
- OK, Anil, let's see what else we have for the folks... (Anil demo)

CLOSING REMARKS – DELIVERING CHOICE, INNOVATION & VALUE, 1 of 4 (SLIDE 21)

- CHOICE Standard Linux on x86
 - Enterprise-class Solaris on x86 run existing Solaris apps run Linux binaries - >2000 ISVs offering over 3000 products for Solaris x86
 - Solaris on SPARC 1 to 100+ P data center class 64 bit architecture mission critical, >6000 developers offering nearly 10,000 applications
- VALUE Nearly always below Dell, HP and IBM Disrupted forever software pricing and ownership with JES.
 - V60x and V65x in May at lower price points than Dell V60x is \$2450, comparable Dell PE1750 is \$2586
- · INNOVATING LIKE CRAZY \$1.8bn

(SLIDE 22)

CMT – 10-30X performance improvement

- · Connect everything of value on the planet
- To help do this announcing today will open a European Radio Frequency Identification (RFID) test center in Scotland by Feb 2004
- · Builds on RFID Test Center in Dallas in the United States with WalMart
- · RFID moving fast readers getting more powerful, longer range, less expensive
- Cost of tags from \$2 to 20 cents --> Going to five cents or less
- Gillette says that retailers in U.S. lose around \$30B a year in sales because shop shelves run out of products and stand empty

CLOSING REMARKS - RFID, 3 of 4

- Procter & Gamble makes 20 billion products a year they need to track need to be tracked
- Big projects under way at Tesco in UK, Wal-Mart, elsewhere
- Test RFID solutions ensure compliance with regulatory standards and adequate privacy protections.
- Privacy issues mostly dealt with thanks to "kill feature," and tags down from a few dollars to around 20 cents

- (Walk cart full of stuff past Auto ID reader, items show up on screen)
- · We're going to make this hyper-connected world possible.
- Through the NC iForce centers Ref Arch Inf Solutions -- and nearly a quarter century of network computing innovation
- · And we ain't stopping the innovation train for anyone
- · We're doing it with the world's greatest partner community and with with you
- Thanks for joining us at SNE thanks for your business and thanks for your loyalty
- Next up is Mark Tolliver...thank you!

. BACK-UP CARDS

- Listening hard ... Take Cost Out Aggressive ROI
- Big interest in outsourcing (65% across Europe, according to recent survey, and as high as 85% of CIOs in France)
- · Mergers and acquisitions resulting in heterogeneous data centers
- · Conventional wisdom about platforms and OSes is being challenged
 - · Some enterprise environments abandoned by HP, IBM
- Leverage the economies of 32-bit industry standard hardware WITHOUT having to run Windows
 - Linux now accounts for 15% of all servers being sold in US
 - Wal-mart selling x86 white boxes with Linux/Lindows

MOST PARTNERED COMPANY ON THE PLANET

- Community spans Java developers + Solaris developers + Sis + OEMs and SPs = more than five million members....
- 1400 + Channel partners in Europe
- Over 2500 European HQ-ed companies in iForce developer program
- Let me give you some examples of the great customer value our iForce partners bring to the table w/ specialized market and technology expertise

FIRST – AN EMEA PARTNER - MOBEON (Stockholm, Sweden)

- Mobeon Unified Messaging solution based on Sun's Communications IDC Reference Architecture
 - Delivered by Mobeon a subsidiary of Ericsson our largest OEM partner in EMEA.
 - · Customers get all messages in one email box on cell phone
- The world's leading pure-IP voice mail system with over 18 million mailboxes installed
- Frost &Sullivan predict market will grow to 140M mailboxes by 2007
- Check out MOBEON's pod in the Sun pavilion after the keynotes